

MY CONTRACT WITH THE NATION

BuildanewCameroonthroughdetermination, duty to act and innovation!



I have decided to run in the presidential election on October 7th. This decision, taken after a great deal of thought, arose from several challenges we have all faced. These crystalized into a single resolution: We must redeem Cameroon from the abyss of thirty-six years of low performance, curb the negative instinct of conserving power at all cost and save the collapsing system from further degradation. I have therefore been moved to run for in the presidential election of October 7th to restore the pride of being a Cameroonian citizen in this jewel of Africa. This God's own country and Africa in miniature has been transformed by the forces of evil into a breeding ground of misery, corruption and fratricidal wars.

I decided to run in the presidential election of October 7th to give the youth, who constitute the vast majority of our population, the opportunity to escape the despair that has gripped them for more than three decades now, to finally assume responsibility for the future direction of our highly endowed nation. The time has come for our vouth to rise in their numbers in unison and take control of their destiny and stop the nation's descent into the abyss. They must and can put Cameroon back on the tracks of progress. Thirty-six years of selfish rule by an irresponsible and corrupt regime have brought an otherwise prosperous Cameroonian nation to its knees. The very basic elements of statecraft have all but disappeared and the citizenry is caught in a maelstrom. As a nation, we can no longer afford adequate medical treatment, nor can we provide quality education for our children. The less-privileged members of our country suffer from the burden of misery, while young people are being squeezed by massive unemployment and the daily burden of staying alive to venture into risky enterprises.

Because the minority super class

of leaders wants to monopolize the management of our wealth, it opted for totalitarianism hording of the national treasury that have marginalized groups of our population, caused frustration and rebellion and challenged our national unity.

My dear compatriots, now is the time to act. It is time to hand over power to the people who wish to make progress so that they take charge of their own destiny. Faced with major new global radical changes that affect our lives and impose on us the urgency to hang on to the train of modernity, time has come for all those who have been waiting for the opportunity to stand together to put our country back on the track of progress. Our human and material potential, the great gifts of nature and God's blessings make Cameroon a natural leader in the concert of nations. I stand before you because I am convinced that we can give Cameroonians the taste of living as responsible citizens. Once our confidence is restored, we can, and indeed, we will contribute, each of us where we are, with our skills and specific means, to the reconstruction of Cameroon. It is time that our extraordinary diversity, so envied elsewhere and that makes us Africa in miniature, ceases to be exploited for selfish ends. It should be an asset and wealth for the benefit of all.

Moreover, the six projects of this contract of confidence that I propose to you, will allow us to put Cameroon

on the road to unity in diversity, progress in solidarity, as we resolutely work for regional integration, African unity and inclusive participation in the concert of nations. We must revive the pride of being Cameroonians, patriots and Africans committed beyond our diversity. Cameroon is an opportunity for us and for our children. For Cameroon, each of us must be ready to make the ultimate sacrifice. I pledge to assume my responsibilities. And if our contract is sealed on October 7th, as I firmly believe it would be, I pledge to report on the progress of the contract each year, in front of the people, at Parliament. For me and for you, it will be our pathway to regain the spirit of pride, conquest and sacrifice bequeathed to us by the Founding Fathers of this nation, most of who died as martyrs.

Joshua OSIH



PROGRAMME

POLITIC ECONOMIC AND SOCIAL

To RE-ESTABLISH
PEACE, WORK and FATHERLAND!



My first project will be to give the opportunity to each Cameroonian to change his or her situation in life. As soon as they are appointed, members of government will be addressing fundamental concerns of the people, particularly the lack of decent employment, which involves many people and has practically blighted the hopes and expectations of our society. The most visible and saddest consequence of this is to be observed in the emigration of our youths and work force who leave the country in search of hope. Many of them drown in the Mediterranean Sea or are sold into slavery in Libya. While waiting for the overall recovery of our economy which will be the major concern of my economic program, as soon as I take office, I will take a number of measures to boost employment, especially youth employment, and the purchasing power of Cameroonians.

I will reform land tenure laws to allow those who till the land, mostly women and youth, to access title deeds that they can use as collateral assets for funding. Moreover, I will reform the law on inheritance so as to protect family heritage during generational transitions. measures will allow me to combat practices that exclude young people and women from land ownership in most of our traditions.

Poverty in Cameroon, especially poverty that affects young people, is worsened by the inequalities that concentrate most of our wealth in the hands of upstart

elites. This constitutes the greatest threat to our living together and hence the imperative to implement inclusive political and economic reforms. Instead of moving forward together, Cameroonians being increasingly balkanised by centrifugal economic and political powers thus creating inevitable social tensions and a growing risk of societal implosion. To fight against poverty is not an issue of charity. It is our responsibility and I am ready to assume it!





It is a must to boost consumption by significantly increasing the lowest salaries. It is hard to believe that today, salaries are not indexed on growth performance just as it is for the rest of the economy. It is therefore indispensable to establish just and equitable measures to balance things by:

- Establishing a minimum wage (SMIC) at FCFA 160,000 over a 5-year period.
- Doubling the salary of civil servants over a 5 year period.
- Making it possible for each family to have their land title.
- Prohibiting the practice of paying rents in advance and regulating the landlord / tenant relationship.

Decent employment for a conquering generation

I will draw up a new Labour Code to put an end to the injustices against workers and align the legal environment for labour with the requirements of the current context.

Similarly, I will:

- ☑ Integrate part-time primary school teachers and State-registered nursing graduates into the public service.
- **☑** Reorganise and reform the National Social Insurance Fund (CNPS) through:
 - An audit of the CNPS estate.
 - Return the management of the CNPS to workers under State supervision and with the participation of trade unions in the Board of Directors.
 - Enact the Trade Unions Act in accordance with the Tripartite Resolutions, thus giving them a legal status as their role in improving the working conditions is well established.
- ☑ Create a labour court to handle all labour disputes.
- Establish a national forum for labour involving the stakeholders (employersemployees/businessmen, the state) of the labour market to be under State the President of the Republic.
- Set up a guarantee fund for young entrepreneurs.
- Set index-tied incentives for civil servants in rural and remote areas to reduce absenteeism and resignation rates.
- Remove quotas in entrance examinations and other competitive exams.
- Remove oral examinations from competitive administrative recruitment
- ☑ Discontinue the use of contract staff in the public service
- ☑ Harmonize the age of retirement for state employees and cancel the extension of active duty time for civil servants who have reached retirement age.
- ☑ Progressively introduce unemployment benefits for workers who lose their jobs through no fault of their own after five years of service by covering 60% of their salaries over a period of two years or until they can find another job.
- ☑ Introduce a declaration of employment for each new job contract



Employment and Youth entrepreneurship

An imperative for success during my term of office

The fight against youth unemployment would be an absolute priority during my seven years in office. For the youths of today to be able to build the Cameroon of tomorrow, they should be able to live independent lives including having access to work that is commensurate with their qualifications. Only a strategy based on growth that is aimed at strengthening competitivity and reestablishing the confidence of investors and households as well as sustainable investments and an economic stimulation can enhance the demand for labour.

Appropriate incentives should be put in place to encourage enterprises to hire new workers, many of whom often lack work experience. The educational system should provide the professional and personal competences needed to start a career. This should include professional training that is adapted to the job market and the promotion of the spirit of enterprise.

Youths shall be assisted by qualified professional advisers when they choose a career taking into consideration the requirements of the labour market. Educational systems that combine theory and practical training shall be particularly encouraged.

The National Employment Fund shall have an important role to play during the transition from school to work. It shall be endowed with adequate financial and human resources to assist the job-seeker in their job search and to stay in close touch with the labour market. To boost youth employment, I shall in addition to the Digital Revolution, of which youth shall be the main beneficiaries and actors.

- ☑ Introduce a national 35:35 programme, According to this programme, 35% of all service head positions in public enterprises and administration shall be held by youths of at most 35 years at the time of their appointment.
- Allocate 10 billion francs cfa a year to each Region or Federated State for five years to encourage youth enterprise and to stimulate youth employment in existing enterprises.
- Oblige all businesses to publish their respective job vacancies, facilitate the employment process and strengthen the practice of equal opportunity and merit in recruitment.
- ✓ Assist youth in the search of their first job.
- unemployed youth into the labour market. It shall include intensive courses on computer skills acquisition.

- ☑ Oblige banking institutions to offer at least 10% investment credit to youths of less than 30 years of age and /or to businesses where 51% of the shareholders are youths.
- ☑ Set up criteria for qualification for public procurement with due consideration of the percentage of total amount of salaries paid to youth of less than 25 years of age and less than 40 years of age.
- Set up a special programme to ensure that youth who have not gone past the first cycle of secondary school get professional training with diplomas awarded at the end of the course.
- Set up a diploma awarding national trade school with great emphasis on theory and practical aspects.
- ☑ Establish a programme to validate informal training received by youths prior to the institution of the national training programmes.
- ☑ Introduce incentives to promote the establishment of professional training programmes within enterprises.
- ☑ Establish a universal national youth service that will enable youth get training in driving, life saver schemes etc free of charge.
- Draw up an ambitious Digital Revolution Plan, which will be mainly driven by youths, and aimed at establishing businesses and jobs for youths.
- Establish business incubation centres in the universities and professional schools to promote and facilitate the creation of enterprises by students before they graduate from school.
- Recruit part time teachers and nurses into the public service in an effort to meet our shortfalls in teachers and nurses.
- ☑ Allocate funding for agricultural projects being undertaken by youths.



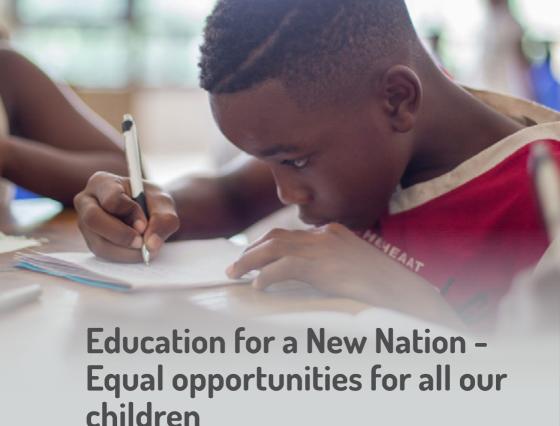


A state in favour of those who have less

I will introduce universal health coverage of up to 500,000 CFA francs per household as well as free consultations and pre and post-natal care for children of up to 2 years, as well as deliveries including caesarean sections. I will ensure that a special budgetary effort is made to raise the standards of our hospitals and improve the quality of training of health personnel to provide quality care to the population. This will put a stop to state-sponsored medical evacuations abroad. Similarly, I will encourage our medical doctors who work abroad to return to the country.

To that end, I will:

- ☑ Raise health appropriation in the state budget to 10% of the budget.
- ☑ Provide free consultations and pre- and post-natal care until the age of 2 and cover deliveries and caesarean sections.
- ☑ Implement basic health coverage of up to FCFA 500,000 per household per year for a premium of FCFA 1'000 per person per month.
- ☑ Create a national organ in charge of the management of this Universal Health Insurance that will become mandatory in 5 years. The Networks of Campost, Councils and micro-finance institutions will be used to distribute and promote this insurance.
- ☑ Eradicate famine in Cameroon and ensure that all vulnerable people including children have access to healthy and balanced nutrition all year round.
- ☑ Prohibit tobacco smoking in public venues and private homes inhabited or visited by under aged children.
- ☑ Reduce maternal mortality
- ☑ Fight against communicable diseases
- ☑ Prevent and fight against addiction and substance abuse
- ☑ Offer unconditional access to sexual and reproductive healthcare, sex education and family planning.
- ✓ Significantly reduce mortality of children under 5 by:
- Providing access to malaria treatment from birth to 5 years old.
- ☑ Providing free access to healthcare for all forms of disease transmitted by water from birth to 5 years old.
- (create life centres for mentally ill persons and implement a real mental health policy of proximity)
- ☑ Reduce road accidents and mortality.
- throughout the country.
- Recruit community health workers into the public service and upgrade salaries in the health sector.



I will make school free of charge and compulsory until the end of the first cycle of secondary school. I will encourage advanced technical education and science. I will offer scholarships to children of underprivileged families as well as boarding schools' facilities in under-educated areas and I will close ENAM

In order to ensure the same level of education in the country, I will make sure that the curricula are drafted by the federal government; I will make universities autonomous, public and democratic so that rectors and vice-chancellors are elected. I will digitalise education by streamlining and computerizing school textbooks.

I will streamline school mapping to reduce institutions that do not match the social need and that do not have staff, equipment, and supervisors. This will help to contain school segregation (schools for the rich and schools for the poor).

I will implement a Universal National Service for the youth who enter the labour market. It will not only help to fight tribalism through mixing, but it will also promote the spirit of citizenship among young people through public service such as the reforestation of the Sahelian region, rural development, social services and elective military service. In return, these young people will be given priority in recruitment into the public service and will be entitled to free skills training.

Our programme focuses on :

- School grant for children of underprivileged households.
- Fair access to early childhood and children's education.
- Free and compulsory education until the end of the first cycle of secondary school.
- ☑ Implementing a 2.0 Education Programme (build infrastructure and develop digital capacity to transform teaching and education).
- ☑ Setting up the electronic textbook connected tablets with downloadable textbooks and online courses - smart classes with interactive boards.
- ☑ Reforming the educational system to align it with our development needs
- ☑ Undertaking educational reform that provides knowledge of the world and sustainable development.
- ☑ The systematic recruitment of PhD holders in our professional schools and universities
- ☑ Granting academic and administrative autonomy to universities and the election of university officials by their peers.
- ☑ Establishing school buses, school canteens and boarding schools.
- ☑ Ensuring fair access to vocational and higher education.
- ☑ Eliminating all forms of discrimination in Education

- ☑ Developing inclusive and safe schools.
- ☑ Improving living conditions and reception of teachers in rural areas by setting up a bonus-malus system of civil servants in education.
- ☑ Including agriculture and entrepreneurship from nursery to secondary school curricula.
- ☑ Promoting creativity, arts, culture and innovation in schools.
- ☑ Cancelling, with immediate effect, the Probatoire programme a useless and unfounded certificate.
- ☑ Creating science, technology, design and innovation hubs in all regions of the country – like the FabLabs
- ☑ Cancelling maximum age in education
- $\ensuremath{\,arphi\,}$ Implementing continuous education programme for all
- ▼ The introduction of special programme to fight against failure and dropouts
- ☑ Sensitizing people on road safety and citizenship as from the nursery school
- ☑ Closing ENAM.

End gender discrimination that diminishes all of us

Before the end of the first year of my term of office, I will draft a family status ordinance that guarantees equal responsibility of men and women in the management of the family as well as the full citizenship of the woman. I will pass a law to establish full parity between men and women in politics and fight against all forms of discrimination in appointments and remuneration.

To achieve this, I will:

- ☑ Introduce a 30:30 special programme which will require that 30% of management positions or of the total payroll of a business concern are allocated to women
- ☑ End discrimination against women and girls.
- ☑ End forced marriage and genital mutilation
- ☑ Ensure the full participation of women in leadership and decision-making positions through the alternation of men-women on the electoral lists and the introduction of a guota system of at least 30% women on the board of every enterprise.
- ☑ End all forms of violence and abuse against women.
- Give full value to unpaid household chores and promote the sharing of household tasks.
- Promote full access to reproductive health.
- ☑ Ensure equal rights to economic resources, ownership and financial services
- ☑ Implement equal opportunities policies.
- ☑ Introduce criteria for qualification in public procurement with due consideration of the percentage of total amount of salaries paid to women of less than 35 years of age and up to 50%.
- Promote women abilities to use technology.



My second Project shall be that of reinventing our Fatherland and establishing a management system based on inclusive governance at the service of the people.

Like many Cameroonians today, I strongly believe that our diversity requires a federal system of government with 10 federated States representing the current 10 regions.

I propose a presidential system at the federal level and a parliamentary regime in the federated states with elected governors. The President of the Republic will be assisted by a vice-president elected on the same ticket.

Build a new Cameroon on the foundation of our diversity

I will seek a balance of powers in administration by strengthening the autonomy of the Judiciary and the role of Parliament in controlling the Executive. To that end, Parliament may exercise its power of impeachment on the President of the Republic. The government will submit proposals for appointments of senior executives of the Republic to parliament. I will abolish the Senate, the Economic and Social Council as well as all the budget crunching and inefficient chambers and agencies. I will give an official status to the opposition and bring in a number of constitutional and institutional reforms.

I will transform ELECAM into an independent electoral commission in charge of the management of electoral processes and the approval of the formation of political parties. The members of the Independent Electoral Commission will be jointly appointed by the civil society, political parties and the administration.

To achieve this, I will:

- ☑ Establish federalism as a form of state based on the current 10 regions
- ✓ Keep, at the level of the Federal Government, sectors of sovereignty as well as sectors of national importance such as higher education, school curriculum, natural resources, etc.
- ☑ Reduce the presidential term to 5 years, renewable once.
- Reform the electoral process to institute a two-round presidential election, the single ballot and establish a truly independent electoral commission.
- Social Council
- ☑ Abolish the position of Government Delegate.

- ☑ Prohibit any ethnic or regional references in administrative and civil status documents.
- ▼ Fully implement the provisions of art. 66 of the Constitution on the declaration of assets.
- ☑ Establish a Supreme Authority for Good Governance and Transparency in charge of, inter alia, the implementation of Article 66 of the current Constitution.
- ✓ Institutionalize semestrial meetings between the President of the Republic and stakeholders, including private sector actors and civil society.
- Make the position of traditional ruler incompatible with that of a political actor.
- Revive traditional chiefdoms by restoring their societal functions as spiritual leaders instead of auxiliaries in the service of the administration.
- ✓ Adopt a strict male / female parity for all elective positions and appointments
- ☑ Undertake a proper general census of the population.





As soon as I am elected, I will work for reconciliation, disarmament and reintegration amongst the citizens of this nation. I will organize a constitutional conference to establish new institutions that guarantee power to the people, the promotion of national unity in diversity and the protection of the two existing legal systems as well as our bilingualism. I will make bilingualism our strength and a criterion for access to the public service.

I will station the troops in the North West and South west Regions in the barracks and conditionally release all the people detained for their involvement in the so-called Anglophone crisis.

I will make sure that the country reconciles itself with its history, in particular by honoring its national heroes and its exceptional men and women with monuments dedicated to them which will decolonize our streets, public places and monuments.

To achieve this, I will:

- Implement a disarmament, demobilization and reintegration programme.
- Seek the return of the remains of President Amadou Ahidjo and all other Cameroonian nationalists buried abroad and organize an official funerals.
- ☑ Institute a national day for reconciliation.
- ✓ Legislate on the negative effects of slavery, the slave trade and colonization.

A Cameroon that protects and defends all its citizens

I will strengthen the professional capacity of the army and Special Forces such as to enable and them to deal effectively with terrorist threats, the defence, of the territorial integrity and other ad hoc security challenges.

To achieve this, I will:

- **☑** Establish order and respect of the law at the center of our living together.
- Prohibit permanent check points.
- ☑ Recruit active vigilante committees in the fight against Boko Haram into the security forces and civil service.
- Establish the universal national youth service and give priority to those who take part in it for recruitment into our defence forces.
- ☑ Reorganize the defence forces so that the country has a single wellequipped and well-paid army.
- Organize the strict encampment of the military in the barracks.
- ☑ End the outsourcing of our defence and security forces often used as private security guards. Establish a proximity police force, to undertake patrol missions in all our council areas and to ensure that policemen work under ideal conditions (removal of containers and other non-conventional duties)



Inclusive and efficient governance for and by the Cameroonian people

I will wage a merciless fight against corruption, embezzlement of public goods, nepotism and tribalism. To this end, I will review the related laws to enhance their effectiveness in the prevention, repression and reimbursement of the embezzled funds. I will launch a permanent awareness campaign for the protection of public property.

Concerning the fight against tribalism, in addition to the

initiatives already mentioned, I will promote all measures that can contribute to the living together of populations.

I will put an end to the cult of personality by prohibiting motions of support and other demonstrations of sycophancy to public personalities, as well as parades of children and political parties during the National Days.

To achieve this, I will:

- ✓ Establish our monetary sovereignty.
- ✓ Reduce the number of members of the central government to a maximum of 20 Ministers.
- ✓ Improve on the business climate
- Establish programme budgets for all public agencies including the councils.

- Ensure inclusive and representative governance at all decision-making levels.
- ☑ Promote non-discriminatory laws (non-indigenous and indigenous)
- ☑ Open access to government information and protect fundamental freedoms (review the Freedom of Association Act of 1990).
- ☑ Ensure the identification of all citizens, including a birth certificate for all Cameroonian people. One child, one birth certificate!
- ✓ Set the age of majority at 18 (Civil, Penal and Electoral)
- ✓ Address all streets of all councils in Cameroon.
- ☑ Promote genuine visibility of the public administration to restore the authority of the State
- ☑ Relocate the headquarters of the Center Region to another town of the Center Region.
- ☑ Relocate some administrative and public services to where they are most relevant.
- ☑ Require councils to set up equipped council cemeteries and pass a law organizing funerals in Cameroon.
- Promote a strict control on the use of administrative vehicles.
- ☑ Ensure a federal endowment of at least one billion per council and 30 billion per region for productive investment from the 5th year.
- ✓ Grant the monopoly for harnessing and distributing potable water to the councils.
- ✓ Change the State portfolio in public companies and EPAs into two institutions for better efficiency.
 - 1. Change the SNI into a real national investment company in charge of the State investment portfolio (for the sound management of all state assets)
 - 2. Set up a National EPA Board to better structure and audit their actual needs for funding and grants.
- ✓ Set up a Sovereign National Fund operated with a percentage of oil and mining. revenues



I will amend the penal code to better protect individual freedoms. As such, I will discontinue administrative custody.

I will amend the law on associations to give greater autonomy to political parties and civil society organizations as regards their internal management, the choice of their leaders and the running of their activities.

I will undertake reform of the code on media practice by particularly decriminalizing press offences and establishing tax incentives, so that media can fully play their role of sentinel of our democracy through the establishment of real communication companies.

I will amend the legislation on the television tax so that it can be made available to all the media.

I will ensure the consistency of government communication.

Justice for all

I will change the Audit Bench into Auditors Bench to give it the required authority and autonomy to audit and investigate budgetary and financial management of the State, with the possibility of challenging the managers where deemed necessary.

In order to secure debts and optimize their recovery, I will pass a law organizing prosecutions and set up a Prosecution and Bankruptcy Office to implement this law. It will be a public service to which any creditor must apply to compel a debtor who does not want or cannot pay his debt to do so. The Office will arbitrate when no settlement has been reached or could not be found, but it does not have power to rule on the truth or the importance of a claim and cannot grant a time line for settlement outside what the law provides. Within the framework of its legal mission, the Office aims to match the interests of the creditors with those of the debtors. The Office takes into account all debts. including those of the State, during prosecution.

To make our legal system more efficient, I will:

- ☑ Make the Higher Council of Magistracy independent. It will be chaired by the President of the Supreme Court.
- Set up an Accounts Bench
- notaries public; etc...
- ☑ Make recruitment into the judiciary by call for applications.
- ☑ Grant the monopoly of legal representation to lawyers and / or litigants involved in the dispute
- ☑ Dismiss the Special Criminal Court which provides nothing more than ordinary courts.
- ☑ Implement an inclusive inheritance law that preserves our heritage and makes all rights holders co-heirs.
- Make it possible for the State and viable companies to take shares in the capital equal to the unpaid inheritance tax to ensure the sustainability of the company from a certain amount and for a predefined period.
- ✓ Abolish the death penalty



My priority will be to restore Cameroon's leadership in Africa and its credibility within the concert of nations. I will restore the credibility and respectability of Cameroon in the world.

I am of the generation of those who aspire to an African Confederation, a strong and prosperous political unity of Africa. I am aware that to get there, our generation has the urgent task to ensure the rebirth of Africa through the union of its children.

To achieve this, I will:

- Promote a genuine diplomacy of participation and outreach, organize our land borders to make them spaces of inclusive life
- Grant a special status to those who operate at the borders to allow more fluidity in cross-border trade
- ✓ Keep open the country's main border stations 24 hours a day
- ☑ Submit the application of Cameroon along with two other sub-Saharan African countries for the co-organization of the 2030 World Cup
- ☑ Promote regional integration with the strengthening of CEMAC and the sign-off of economic partnership agreements with Nigeria.
- Establish a CEEAC sub regional ERASMUS integration model of the EU to foster the exchange of students and youths of member countries.
- ☑ Establish diplomatic representation in countries of real importance for Cameroon such as:
 - · Sao Tome, Angola, Mali, Burkina Faso, Niger, Guinea, Sudan, Ghana, Tanzania, Benin, Rwanda, Uganda, Madagascar, South Sudan, Mozambique, Zambia, Zimbabwe, Cape Verde in Africa.
 - Portugal, Sweden, Finland, Turkey, and Greece in Europe.
 - United Arab Emirates and Iran in the Middle East.
 - India, Pakistan, Malaysia, Indonesia, Thailand, Vietnam, Singapour, and Australia in Asia and Oceania.
 - Mexico, Haiti, and Costa Rica in the Americas.
- ✓ Intensify further our presence by putting in place Foreign Interest Sections. in the embassies of CEEAC countries present in countries where we are absent.

As for the diaspora, I will:

- Reform the Nationality Act to allow dual nationality.
- ☑ Establish bridges to support our diplomacy, the effective presence of Cameroon on the world stage as well as exports of Cameroonian products through the Cameroonian Diaspora.
- Attract Diaspora Savings for Investment
- ☑ Establish a status for the Cameroonian Diaspora by setting up a National Agency for the Diaspora and representatives of the Diaspora in Parliament.
- Set up a national data bank and a register of the civil status of the Diaspora to have an exact view of the distribution of Cameroonians in the world, as well as an overview of their skills, entrepreneurship and companies
- ☑ Give a special status to Cameroonians biologically related to Cameroon through slave trade and colonialism.
- ▼ Create Cameroon Centres around the world that will play many roles including foster homes, commercial and tourist offices, cultural centres and diplomatic agencies some might have a Cameroonian Restaurant.
- Reduce money transfer fees from abroad to Cameroon to acceptable levels.







I will consider an official partnership between the State and the private sector through a permanent consultation framework that I will personally chair and which will aim to ensure a permanent consensual review of the country's economic situation and propose relevant decisions to boost growth and development.

I will improve the business environment by fighting corruption, administrative bottlenecks and simplify administrative procedures, especially those concerning the reception of investors, the creation and licensing of companies and tax processing.

I will undertake a series of structural reforms to release the entrepreneurial potential of Cameroonians

A new growth design for the Cameroonian people to unleash our entrepreneurial potential

For this purpose, I will:

- implementation through procurement orders as from the first year.
- ☑ Establish a National Local Content Authority to enhance, promote and reinforce local content in contracts and consumption.
- ☑ Take various measures to ensure that access to credit reaches the rate of 35% of GDP in 3 years
- ☑ Open the Port of Douala on 24 / 24-hour basis.
- ☑ Actively promote the implementation of the Transagua project to supply the Lake Chad Basin with water.
- ✓ Promote Public Private Partnership (PPP) and Build Operate and Transfer (BOT) in the construction of infrastructure.
- ☑ Impose mandatory local processing of some of our resources
- Consolidate micro finance institutions for the social services of the State
- ☑ Implement a development tax system that boosts production.
- Establish incentive measures and streamline the business environment to attract foreign direct investment.

Value rural development and put it back at the centre of our growth

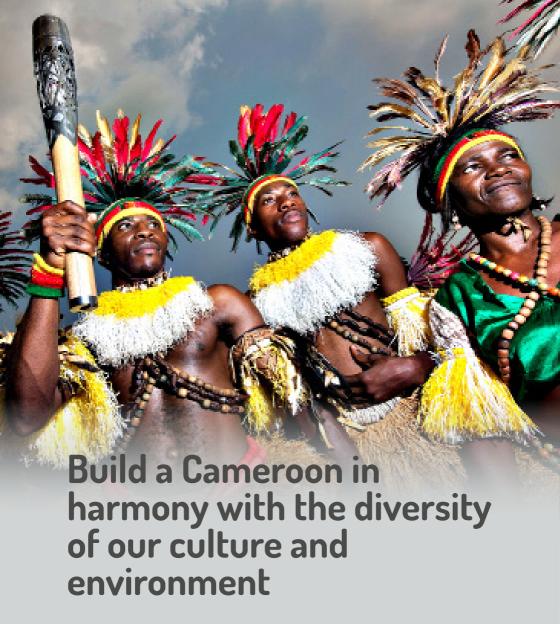
I will significantly increase the resources allocated to the agriculture sector by 10% of the national budget in line with our commitments in the 2003 Maputo agreement.

I will modernize agriculture to increase yields, make it less painful than today and increase farmers' income by :

- ☑ Passing an agriculture policy Act
- ✓ Undertake reform of the land tenure system and simplify procedures for acquisition of land titles to enable those who till the land to have landed property that could serve them as collateral in their search for financing from banks.
- ✓ Setting up a national databank of farmers, animal breeders as well as an agricultural observatory.
- ▼ Transforming the rural environment into an attractive and pleasant space to live in.
- Settling young people in rural areas through the improvement of the supply
 of basic social services (Post, Water, Electricity, etc.)
- Setting up 5,000 Agribusiness Youth per year throughout the country from the 3rd year.
- Reforming the educational system to include livestock and agriculture in all schools, including those in towns, with national school farms programme.
- ☑ Including a compulsory school agricultural project for all primary and secondary schools
- ☑ Creating Agricultural Training Centers and Agro-Sylvo-Pastoral High Schools in every Division in Cameroon.



- ☑ Establishing Agricultural Bank with a 10 billion francs cfa endowment per year over 5 years to encourage the integration of young qualified farmers.
- Giving a real status to farmers and animal breeders and setting up their wage scheme.
- ✓ Funding the development or transformation of family farms into structured, innovative, ecological and efficient agricultural holdings.
- Setting up social safety nets for the poorest farms.
- Reducing the difficulties faced by young people to access land by establishing agricultural leases.
- ☑ Promoting protection instruments against agricultural risk (bird flu, etc.) through the Agricultural Bank
- ✓ Strengthening the supply capacities of young farmers (inputs, technologies, innovations, markets, etc.)
- ☑ Creating public structures at the level of councils to pool access to agricultural equipment.
- ☑ Creating peasant fairground schools throughout the national territory
- ☑ Protecting our agricultural genetic diversity
- ✓ Investing in rural infrastructure, agricultural research, innovation, technology and gene banks.
- ☑ Establishing agricultural price stabilization systems and a simple and free system of access to agricultural information.
- ☑ Reforming land laws and simplifying land title procedures to allow those. who work the land to access title deeds that can be used as social assets to seek funding from banks;
- ☑ Constructing roads in all major agricultural areas to ease the transportation of products to urban centers and processing and export hubs.
- Educating and equipping coastal populations with fishing gear so that they benefit from marine resources and manage them sustainably.
- ☑ Establishing an incentive framework to encourage fish farming and industrial fishing and significantly reduce imports.



My fourth project will be to re-appropriate our culture and environment and reconcile ourselves to our history.

Render our spirit of creativity a strength at the service of the Nation

- ☑ I will set up a guarantee and promotion fund for cultural events, arts, the culture industry and artists.
- ☑ I will transfer the CPDM halls built by all Cameroonians at the time of the single party back to councils to use them as cultural centers.
- ☑ I will establish a Guarantee and Promotion Fund for Arts and Culture to finance cultural events, arts, the cultural industry and artists.
- ☑ I shall set up a national Institute for Africa and the African that will be in charge, among other things, of bringing back our African heritage to the heart of our existence.
- ☑ I will decolonize streets addresses and monuments.

Capitalize on our sports performances for a greater Cameroon

I will give a special status to all those who have carried the banner of the country high in sports and culture rather than periodically inviting them to meetings imposed by international institutions.

This will be done by:

- ☑ Nominating Cameroon and two other Sub-Saharan African countries to coorganize the 2030 World Cup.
- ☑ Establishing a national sports infrastructure management program
- ☑ Nationalizing the positions of team coach of national teams by providing. adequate training for managers that is at least equal to that of foreigners.
- The support of councils to local teams through the provision of playgrounds and subsidies
- ☑ Drafting a career management plan for former sports persons. To that end, a solidarity fund will be set up and funded by levies on sponsors' premiums and other resources from international competitions. These resources will be used for the management of the conversion of high performance athletes.
- ☑ Giving access to national institutes in charge of sport to former athletes to train so that they can become supervisors in their disciplines.
- ☑ The establishment of sports-study colleges in all the 10 Regions of the country.
- ☑ Establishing a real programme for the professionalization of sports and Cameroonian sports leagues.

To give back Cameroon to our children the Cameroon they lent us

I am committed to:

- Actively promote the Transaqua project to restore the water level of Lake Chad
- ☑ Revive the Sahel Vert operation to reforest the north.
- ☑ End deforestation and restore degraded forests.
- Stop the loss of biodiversity, poaching and the loss of protected species.
- **☑** Establish green funding mechanisms such as REDD + and others.
- ☑ Reduce the pollution of our rivers, lakes and our coasts.
- Protect the coasts and marine surfaces (mangroves).
- ☑ Increase revenue from the exploitation of marine resources.
- ☑ Consider climate change in political decisions.
- $\ensuremath{\,arphi\,}$ Reduce the amount of urban waste sustainably.
- ☑ Adopt sustainable practices on public order
- ▼ Fight against market distortions that promote abundant consumption.
- ☑ Encourage businesses to commit to sustainability practices and sustainable reporting.
- ☑ Promote universal understanding of sustainable lifestyles.
- ☑ Establish a mechanism for the management of chemicals
- ☑ Establish policies for inclusion, resource efficiency, and reduction of risks related to natural disasters and reduce the adverse effects of natural disasters and floods.
- **☑** Ensure the effective implementation of a polluter-payer tax.

Renewable energies are becoming more affordable and more efficient nowadays.

I am therefore committed to:

- ☑ Implement the ongoing hydroelectric and wind power projects
- Significantly increase the share of individual renewable energy in homes and businesses.
- $\ensuremath{\mathbf{\varnothing}}$ Set up a real renewable energy development policy for the country.



Bring our African heritage back to the heart of our existence

I will set up a NATIONAL INSTITUTE FOR AFRICA AND AFRICANS in charge of identifying, recognizing, researching, approving and promoting the original, traditional, authentic and indigenous African knowledge systems. This institute will foster the transformation and accelerated progress of our society based on our own traditions and African heritage.

This Institute will:

- Enhance our traditional and community-based philosophies such as our traditional justice systems based on reconciliation and reintegration.
- Appropriate the documentation and archives our rich cultural and traditional heritage.
- Document and archive our national and modern languages.
- ☑ Identify, approve and disseminate our original, traditional, authentic and indigenous knowledge in our educational system, research, public policies and all areas of governance.
- subjugation through slavery, colonialism, servitude, Western education, history of the victors, international aid and information based on Western domination.
- Reverse gradual acculturation due to Western education in Africa by considering the socio-educational context in which African youth grow without landmarks and are unable to reinvent their history.
- ☑ In the same vein, the law on local content will also extend to CEMAC and African local content when the Cameroonian local content alone will not be able to meet the demand









Build our country to live our dreams and not to dream our lives

My fifth project shall endow Cameroon with infrastructure and a business environment that can foster inclusive growth for all while guaranteeing a decent life for every Cameroonian.

I will promote the industry through the transformation of our local agricultural, forestry and mining products by:

- ☑ Developing a dynamic and proactive industrial policy
- ☑ Identifying the performance sectors
- ☑ Setting up financial, administrative and fiscal incentives
- ☑ Creating an investment bank
- ☑ Upgrading existing industries, to enable them to cope with the changes that are currently disrupting international trade.

I will multiply communication and telecommunications infrastructure through public-private partnerships and BOT agreements.

I will ensure that a national urban mass transit policy is developed to make urban mobility more fluid. I will focus on developing an interurban rail transport. I will provide Cameroon with a big airline company and make Douala a real air hub.

I will boost the exploitation and transformation of mineral resources while ensuring the preservation of the environment and including Cameroonians in any exploitation.

I will develop tourism to make it a real vector of growth and employment. Strengthening the protection of our tourist sites and national parks and obtaining entry visa on arrival will be part of the tourism development strategy.

A decent living environment for all Cameroonians

To improve the living environment of citizens, I will:

- ☑ Build healthy, safe and affordable housing with green spaces and play grounds in all council areas
- ☑ Provide access to safe and available green spaces
- ☑ Protect our cultural and artistic history
- ☑ Encourage the local assembly of equipment used by urban transport companies in Cameroon.
- ☑ Promote the use of local materials
- ☑ Implement a real social housing policy in rural and urban areas.
- ☑ Encourage councils to develop land use plans to curb the horizontal expansion of cities.
- Establish a Housing Bank to facilitate the provision of credit to all workers in all sectors at the beginning of their careers to enable them acquire affordable housing, according to their status.
- ☑ Ensure that all Cameroonians have access to adequate and modern toilets.
- to the populations.
- ☑ Improve the quality of potable water and the treatment of wastewater.
- ☑ Establish integrated water and wastewater management systems
- ✓ Increase the number of families with access to potable water to 50%.
- Protect and restore aquatic ecosystems.





OUR ROADS

I will relentlessly strive to rehabilitate, develop and increase communication infrastructure, because they are the base of any development policy.

I will set up a national road agency for the management and

maintenance of national roads. This agency will be responsible for the instant maintenance of our roads to avoid potholes.

As for the main roads to be rehabilitated or asphalted as a matter of priority,

I have these sections in mind:

- ✓ KOUSSERI MALTAM AFADE FOTOKOL
- ✓ MALTAM DABANGA WAZA MORA MAROUA
- ☑ GAROUA NGONG MBE NGAOUNDERE
- FOLIMBAN MAGBA BANKIM MAYO DARI F BANYO TIBATI-
- ☑ NGAOUNDAL MEIGANGA
- ☑ BERTOUA BATOURI
- ☑ FBOLOWA AKOM II KRIBI
- ☑ EDEA BONEPOUPA
- ☑ BABADIOU BAMENDA
- 🕑 BAMENDA BABESSI NDOP JAKIRI KUMBO NDU NKAMBE MISAJE
- ✓ LOUM TOMBEL KUMBA EKONDO TITI MUNDEMBA
- ☑ NDIKINIMEKI NITOUKOU BOKITO YANGBEM KELENG NGUIBASSAL
- BOT MAKAK BOUMNYEBEL
- BOUMNYEBEL ESEKA LOLODORF BIPINDI KRIBI

The following roads which are of strategic socio-economic importance will require the government's particular attention. The transition to Federalism will lead to the transfer of some of these routes to the federated States or regions and will facilitate their rehabilitation or construction. These are the following road sections:

- ✓ KOUSSERI GOULFEY MAKARI BLANGOUA
- ✓ MORA MAYO MOSKOTA KOZA MOKOLO
- ✓ MORA MERI ROUTE MORA MAROUA
- ✓ MOKOLO MOGODE BOURRAH MAYO OULO DEMBO GACHIGA GAROUA
- MAROUA BOGO MAGA
- ☑ MAROUA MINDIF LARA
- ☑ MAROUA DARGALA MOULVOUDAYE YAGOUA
- ☑ BOUGAY DOUKOULA TCHATIBALI
- ☑ BOGO DARGALA MINDIF
- ☑ NGONG LAGDO REY BOUBA TCHOLLIRE
- ☑ GOUNA POLI
- ✓ NGAOUNDERE TIGNERE GALIM TIGNERE TIBATI
- YANGAMO GOURA KETTE

- ✓ ABONG- MBANG MINDOUROU LOMIE MESSOK
- ☑ BATOURI KENTZOU GAMBOULA
- ✓ NGOURA NDELELE GARI GOMBO YOKADOUMA
- ✓ YABASSI NKONDJOK BAFANG
- ☑ NITOUKOU BOKITO
- ☑ NITOUKOU NDOM NGAMBE MASSOK POUMA
- ☑ EDEA DIZANGUE MOUANKO YOYO
- ☑ NKAPA BONALEA
- ☑ IDENAU KOTTO BAI MBONGE
- ☑ DSCHANG ALOU MENII TINTO BAKEBE
- ☑ NKOUNG NI BATCHAM MBOUDA
- ✓ MBOUDA GALIM BALIKUMBAT BABESSI
- MBALMAYO AKONO NGOUMOU MAKAK ESEKA
- ☑ BAMENDA MBENGWI NJIKWA ANDEK WIDIKUM
- ✓ WUM BENAKUMA AKWAYA MUKAYANG MAMFE
- ✓ MELONG BANGEM NYASSOSSO TOMBEL
- ✓ NGOULEMAKONG AKOEMAN NKOL METET ENDOM BENGBIS
- BOT MAKAK NGONG MAPUBI DIBANG AXE LOURD
- POUMA MESSONDO MAKONDO AXE LOURD

The following road sections will also be given much attention:

- ✓ KOUSSERI LOGONE BIRNI ZINA POUSS GUEME YAGOUA
- MAGA POUSS
- ✓ MAKARI HILE HALIFA
- ✓ MORA KOLOFATA
- ✓ NGONG TCHEBOA TOUROUA
- DOUME
- ▼ NGUELEMENDOUKA MBET
- ▼ KOBI MBANG
- ATOK MESSAMENA
- ☑ MENGANG OLANGUINA ROUTE AWAE ESSE

- AWAF FSSF FD7FNDOUAN OBALA
- ESSE AFANALOUM LEMBE YEZOUK
- ✓ YABASSI YINGUI NITOUKOU NDIKINIMEKI
- ✓ LOLODORF MVENGUE NGOMEDZAP MENGUEME
- ✓ NGOMEDZAP BIWON BANE EBOLOWA
- ☑ EBOLOWA BIWONG BOULOU MVANGAN SANGMELIMA
- ✓ DIBOMBARI MIANG BONAL FA
- MUNYENGE BAI
- MBONGE BAMUSSO
- MUNDEMBA ISANGELE AKWA
- ✓ KUMBA MATOH
- MUNDEMBA TOKO DIKOME BALUE EKOMBE
- ☑ DIKOME NGOLO MANYEMEN
- ☑ SANTA ACHONG BATIBO
- ☑ BATCHAM BABADIOU
- 🗹 JAKIRI BANGOUREN KOUOPTAMO BAMENDJING GALIM
- ✓ KOUOPTAMO AXE FOUMBOT FOUMBAN
- ▼ FOUMBAN MASSANGAM MALANTOUEN FOUMBAN
- ✓ MALANTOUEN NGAMBE TIKAR YOKO
- ☑ BAFIA BOURA MBANGASSINA NTUI
- ☑ BAFIA NGORO NYAMOKO NGAMBE TIKAR
- ☑ KUMBO MBIAME MAGBA
- ✓ NDU NWA
- ▼ FUNDONG WFH FSU
- ✓ WFH 7OA FURU AWA
- ☑ NKAMBE AKO
- ☑ BAZOU NTONGA
- ☑ MEYOMESSALA BENGBIS AKONOLINGA
- ✓ YOKADOUMA SALAPOUMBE MOULOUNDOU
- ☑ KRIBI NYFTF



Given the importance of railway in the development of our country, I will lay particular emphasis on the reappropriation of our sovereignty, the modernization of the network and equipment and the extension of the railway network.

For this purpose, I will:

- 1) Upgrade the entire network to a standard gauge of 1435 mm
- 2) Rehabilitate existing routes by improving their performance by:
 - a. Doubling the tracks
 - **b.** Electrifying the railways
 - c. Rehabilitating the bridges and viaducts of the network to adapt them to high speed
 - d. Readjusting the layout to adapt it to high speed
 - e. Rehabilitating abandoned railways lines and ensure their transition to a standard gauge
- 3) Building the Ngaoundéré Garoua Maroua Kousseri dual carriageway
- 4) Working with the CAR Government for the construction of the Bélabo-Bertoua- Batouri -Berberati- - Bangui railway line.

A new airways take-off

Based on my experience, which has shaped my understanding of air transport, I know what needs to be done to give our country a genuine 11th region in the air.

To give our country wings, I will:

- ☑ Make Douala a real air hub
- Build an airport city with :
 - A modern and functional two-landing strips airport
 - A maintenance and technical center
 - A multimodal freight center
 - A shopping center
 - A conference center
 - A terminal station
 - Hotels

Reorganize the national airline company into a large airline which will include:

- A company dedicated to regional and long-haul flights
- A company dedicated to national and short haul flights
- A company dedicated to general aviation
- A company dedicated to airport service
- An aviation academy

Our big cities

To make our big cities of Douala and Yaoundé more competitive and attractive, it is urgent to invest intelligently in some important urban infrastructure.

In Douala:

- ✓ A beltway around the city
- A third bridge over the Wouri (Bonamoussadi Jebalé Bonendallè flyover at Bekoko)
- ☑ Implementation of a real «Central Business District» in Bonanjo.

In Yaoundé:

☑ A beltway around the city.

Energy

I commit to increase to 3000 MW of installed capacity in 7 years to reduce the cost of energy consumption. With the help technologies of the future, we plan to reach 6000 MW of installed capacity by 2030.

Cameroon is flooded with rivers. Thus, I will promote the development of micro and mini-hydroelectric systems in the councils to liberalize the local production of energy.

I will particularly strive to accelerate the already identified projects of hydroelectric dams and make them a sustainable resource and thus strengthen the green energy supply. These dams include:

- ☑ Nachtigal 420 MW finalizing the implementation of the project*
- Lom Pangar 30 MW under construction
- Mekin 15 MW currently in a stalemate
- Memvé'ele 210 MW currently being finalized
- ✓ Makay 350 MW planned
- ☑ Grand Eweng 1800 MW planned
- ☑ Bini in Warak 75 MW planned
- ✓ Njock 119 MW planned
- SONG MBENGUE 1000 MW planned
- South West Natural Gas Thermal Power Plant 300 MW − planned

Mines and oil

I make the commitment to fundamentally review the Oil, Gas and Mining Codes and to ensure that the exploration and exploitation of Cameroonian potential effectively begins.

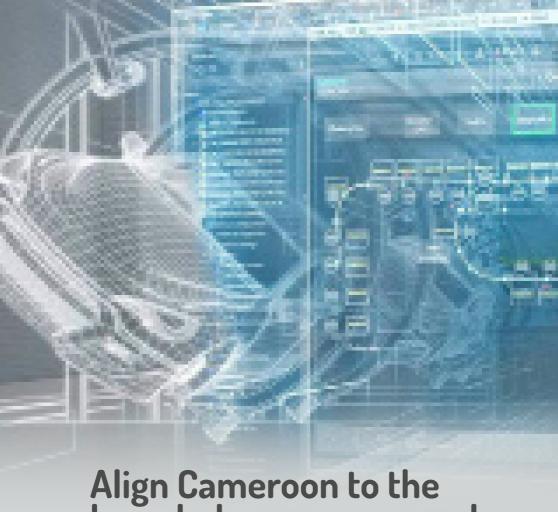
Thus, I will:

- ☑ Reform the SNH to make it more efficient.
- ☑ Implement a new gas marketing plan to increase local gas consumption
- ✓ Undertake an inventory and a complete mining map of the country.
- ☑ Draft a national plan for mining development to make Cameroon a mining destination.
- ☑ Take measures for local processing of minerals.
- ☑ Pass a specific law for local content in the mining and petroleum sector.

The waters ways

- Rehabilitate, modernise and promote the use of the port on the River Benue in Garoua.
- ☑ Render viable and promote the navigable ways of our rivers and lakes for the transportation of goods and persons.
- ✓ Promote the creation of dry ports.





Align Cameroon to the knowledge economy and industries of the future

and enhance our growth from the boom of this new economy and fully take advantage of our innovative potential.

Fully cognizant of the major importance of the future transformation of the global industry within the coming years, and the need to prepare Cameroon for the industries of the future is a major stake that will foster the aligning of our country sustainably to the cognitive capitalism.

Industries of the future will transform the manner in which the world functions and will affect the very structure of our society. It is important to understand that these industries will be veritable engines of growth with the possibility of offering Cameroon a sustained two digits growth rate.

Talking about industries of the future, they consist mainly of artificial intelligence, drones, virtual or enhanced reality, mobile money transfers, crypto currency, genomics, smart objects, robotics, smart houses, driverless vehicles, electric mobility, 3D printing, cyber security, 5G and big data.

To get there, I will launch an INDUSTRY 4.0 with an appropriation of 50 billion francs cfa. The point here will be to trigger a national dynamic around industries of the future and enable Cameroon to align itself to the research and development going on around the world and transform our industrial model which is very little developed into a digital model.

This programme will be anchored on 5 pillars:

- ▼ The creation of hubs for science, technology, design, and innovation in each region of the country following the FabLabs model.
- ☑ Providing the technology needed for research and development such as 3D printers and state-of-the-art computer software.
- Supporting enterprises in the process of their digital transformation by training staff in advanced computer and robotics.
- ☑ The development of technology supply via 3D, smart objects, enhanced reality, drones, etc.
- Promoting the industry of the future.



Digitalizing, preservation of our traditions and local languages and creating digital clusters in the ten regions.

The digital revolution that we are experiencing is global; it surpasses the industrial revolution of any other era.

During the next decade:

- ☑ More than 70% of human beings will have a smartphone and therefore unlimited access to educational and economic resources
- Remote diagnosis and medical analysis will be common
- 10% of global industrial production will be done by 3D printers Solar and renewable electricity generation capacity will exceed that of oil and coal.

60% of trades will disappear and take different shapes.

If Cameroon could not participate in the industrial revolution, we must not miss the digital revolution and the industries of the future.

I will implement a «Plan for the Digital Revolution» that will allow any citizen regardless of age, gender, region to be part of the dynamic of global growth.

The digital sector is highly productive in terms of wealth and jobs.

Therefore, we must build a digital ecosystem capable of harnessing the creative energies of Cameroonians. The modernization and computerization of the state must serve as a catalyst for anchoring Cameroon in the digital revolution.

Cameroon's strategy of anchoring the digital revolution will be articulated from two broad perspectives:

- A-Digitalization in the society use of digital technology to modernize our operations.
- **B-** The digital economy use of digital technology as a value-creating sector

There will be 4 main objectives:

- **I. To Build** infrastructure ...
- **II.** To change public action and education...
- **III.** To boost local entrepreneurship by creating content, jobs...
- **IV. To guarantee** the safety of users and uses ...

For which we propose a national digital plan consisting of 8 initiatives:

- 1) building infrastructure and acquiring digital capacity (Internet, computers, connected objects)
- 2) Boosting the creation of local digital content
- 3) Creating wealth and digital jobs
- 4) Transforming teaching and Education
- 5) Establishing a coherent legal and judicial framework
- 6) Modernizing and computerizing public action
- 7) Ensuring security and digital trust
- 8) Basic restructuring of digital governance

1) Provide the basic tools of internet and computers (Develop infrastructure and digital capacity)

- ☑ Broadband connection of all decentralized government services (including national education and health)
- ☑ Establish Internet Exchange Points (IXPs)
- Construct a state-of-the-art data center capable of attracting world leaders in the digital domain (GAFAM) in Cameroon
- Establish a «one family, one computer» programme that would allow each family to have at least one computer at home.
- Project to equip primary and secondary schools with computers
- ☑ Coordinate and promote the sharing of infrastructure by different sectors

2) Boost the creation of local digital content

- ☑ Establishment of a national digital library
- ☑ Digitalization and uploading of national archives
- ☑ Digitalization and dissemination of educational and academic resources
- ☑ Develop Massive Open Online Courses(MOOC)

- ☑ Establishment of a platform for the digitalization of tourist and cultural contents
- ☑ Establish a distance learning platform
- ☑ Establish an agro-pastoral portal for the benefit of the rural world
- Establish a marketing platform for Cameroonian music and movies online

For culture and to preserve our traditions: archives, online museums, local languages.

3) Unleashing the potential of Cameroonian digital entrepreneurs / Creating wealth and digital jobs

- ☑ Establish a venture capital fund for startups
- Support and subsidies for a local industry of software development «made in Cameroon»
- Removal of customs duties on computer equipment to lower the price of work tools
- ☑ Establish a public and private digital investment fund to support the transition of businesses to the digital platform
- ✓ Promote the creation of development and manufacturing companies of computer hardware.
- Support and subsidies for the establishment of assembly industries / manufacturing of terminals and digital equipment
- Support for local R & D programs: Establishment of a national network of R & D institutes in the digital domain.
- ☑ Organization and participation in exhibitions and IT fora
- Fstablishment of a waste treatment center for electrical and electronic equipment



Establishment of digital cluster in the 10 regions. A cluster is a group of economic interest that includes Universities / companies / State / incubators:

- o The university provides students, the incubators supervise them and develop the startups, the companies and the State give them contracts
- o Establishment of a technology park
- o Establishment of digital incubators or start-up support platform
- o Establishment of industrial free zones for the production of digital equipment

4) Transforming Teaching and Education

- ☑ Establish a Digital Pedagogical Work Environment (ENT)
- ☑ Support digital laboratories in universities and training schools
- Support training institutes in the field of ICT
- Develop a digital training model, and creation of short specialization course for professionals
- ☑ Construct an open digital scientific library
- ☑ Establishment of a national cyber-orientation platform
- ☑ Develop a university online distance education, especially for employees.
- ☑ Develop and update a reference system for digital jobs to facilitate graduate employment.
- ☑ Develop public-private partnership Training initiatives.
- **☑** Establish Integrated Information Centers for Youth Entrepreneurship.
- Support of capacity building (training) of supervisory staff of basic social structures.

For national education: For national education: To substitute the poor PBHEV equipment, I will equip our educational institutions as a matter of priority so that digital technology is not a subject but a tool for teaching.

5) Establish a coherent legal framework

- Innovation institutions
- ☑ Drafting a law governing online payments.
- Drafting a law on the protection of personal data
- Adapting the legislation on cybersecurity and cybercrime, cyberterrorism, e-commerce, intellectual property, to take into account the requirements of the digital economy.
- Review laws on electronic communications, cybersecurity and cybercrime, terrorism, and electronic commerce.
- Establish a tax and customs regime that is friendly to the digital economy.
- Adapt the law on public-private partnerships in the digital economy
- Giving a specific status to innovative companies in the digital economy.
- Developing a national legal framework for venture capital funding.

6) Modernize and computerize public action

- ☑ Prepare a roadmap for the development of information systems in public administration and e-government
- Establish an open government intranet in all councils.
- Streamline administrative procedures (administration, public contracts, foreign trade, justice, external relations ...)
- Establish automatic payment platforms and / or online services by the administration

- ☑ Establish Online Reporting Platforms for Taxes and Social Security Contributions
- ☑ Establish unique identification system for citizens
- ☑ Establish an online visa issuing platform
- ☑ Publish all postal services online
- ✓ Streamline public contracts procedures (phase II and III)
- Streamline consular procedures (e-visa, ...)
- **☑** Establish a national telemedicine platform in public hospitals

For defense and security: I will create vigilante committees on social networks in every council to renew the social bond and use digital technology as a solidarity tool. It will be possible to contact the police of the quarter and neighbors through Whatsapp or Facebook.

For companies: It will ensure that all taxes and social statements are channeled through internet and payments made through mobile money to limit corruption and blackmail.

For service to the citizen: it will be possible to process all official documents, birth certificates, certificates, etc ... through internet- for those who do not have internet a kiosk with an agent will be operational in each town hall (each council telecentre)

For the fight against corruption and inertia: transparency on the action of those who manage public money. A zero cash administration!!!

For Citizenship: I will put a portal of my commitment online, my commitments to transparency, the assessment of government members, budget evaluation, and transparency on budget execution.

7) Security and digital trust

- Awareness, promotion and outreach campaigns on cyber security
- ☑ National Cyber Incidence Response Team (CIRT) (software equipment, human resources)
- ☑ Capacity building for magistrates and judicial police officers on cyber security
- ☑ Identification, localization and audit of critical information institutions of the State
- ☑ Securing the Critical Information Institutions of the State
- Establishment of centers / laboratories for security monitoring and the fight against cyber threats
- ☑ Establish a common platform to identify subscribers of electronic communications networks

8) The restructuring of digital governance

- ☑ Reform and in-depth restructuring of the Telecommunications sector
- Communication Technologies Authority
- ☑ Redefining the roles and responsibilities of existing agencies



As I am aware that the Gross Domestic Product (GDP) of Cameroon officially amounts to FCFA 18'000 billion and our most recent budget is FCFA 4'500 billion, I propose the following budget reforms:

- Setting up of tax support for all taxpayers with priority given to the pedagogic role of taxation when it comes to repression. Sanctioning must be the exception.
- ☑ Reversing the negative relationship between taxation and supply of infrastructure, services, social and security.
- ☑ Implementing a tax regime for companies experiencing financial difficulties (for Large, Medium, Small-size companies, Individuals).
- Setting up addressing to clean up the taxpayer file.
- Strengthening tax compliance with tax education from primary school and the publication of tax data of all taxpayers.
- ☑ Improving the image and perception of the tax administration by setting up an administration in charge of revenue from customs, land registry and taxes that does not depend on the revenue of the State.
- Promoting the social role of tax redistribution.
- Mobilizing resources to improve the tax base.

I would solve the thorny problem of VAT credits by:

- ☑ Setting up of a VAT authority in charge of the real-time monitoring and the prompt refund of VAT credits
- ☑ Establishing an escrow account and a fund managed by this Board and funded by a percentage on the VAT product (+/- 10%)

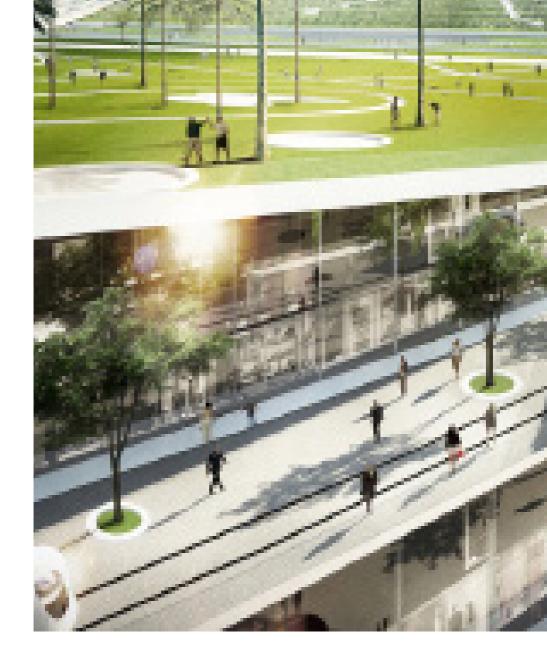
To make budget savings that support my economic program, I will:

- © Cut out the excessive use of discretionary, unequal and unrecorded remuneration.
 - It encourages illegal «remuneration seeking» practices and contributes to delaying administrative decision-making processes.
 - These benefits are limited to a small portion of civil servants, are not reflected on the pay slip and are not performance-related and encourage illegal «remuneration seeking» practices.

- ☑ Consolidate the management of budget risk public companies that are that are real sinkholes for subsidies.
- ▼ Reduce overhead costs which represent a disproportionate share of the State budget.
- ☑ Breakdown the budget according to the economy which shows that half
 of the expenditure on goods and services consists of the expenses of
 delegations, useless missions, receptions and external services.
- Reverse the current trend of the significant increase in the public investment budget that does not improve the overall quality of infrastructure.
- Reclassify the investment budget to include mainly the capital expenditure to improve on the capital stock.
- Search for more efficiency in the public investment management system, to avoid significant delays in the delivery of major projects and improve the quality of infrastructure. Unfortunately, nowadays:
 - The delivery time for major projects is generally doubled.
 - Projects that are advanced enough cannot be delivered due to the delay or the absence of some components.
 - The costs of all our major projects are well above 2 to 6 times the normal cost of similar projects in other countries with the same level of development as Cameroon.
 - During the past seven years, no major project has been commissioned thus making the expected effects on the economy nil.
- ☑ Review the subsidies and transfers awarded to unproductive Public Enterprises and Public Administration Institutions. A reduction of such subsidies without touching EPAs, the healthcare and education systems give us a possibility to save FCFA 55 billion.
- ☑ Progressively reduce the fuel price subsidy at the pump, which benefits only 20% of the wealthiest households, making the social protection system regressive.

- Establish a price stabilization mechanism at the pump for gasoline.
- ☑ Implement a new status and remuneration system for state employees by integrating performance, allowances and unrecorded remuneration into the salary.
- Strengthen the process of performance evaluation and implement a recruitment strategy specific to each ministerial department.
- ☑ Significantly reduce unallocated and centralized expenditure by allocating it to specific government positions.
- ☑ Do a full review of public companies with the highest budget risks, sign performance contracts with all EPs and EPAs and set the level of EPs and EPAs transfers and grants based solely on a realistic calculation of their liabilities and performance in the public services.
- ☑ Set up a National Public Projects Authority which ensures the effective maturation and monitoring of projects financed by the State, the follow-up and monitoring of «Public-Private Partnerships» and «Build, Operate and Transfer» contracts as well as the compensation of households and owners displaced by these projects.
- ☑ Give priority to concessional funding and PPPs to reduce the country's risk of over-indebtedness.
- ☑ Reform the compensation process for claimants during relocation of households and owners displaced for purposes of public projects.
- ☑ Establish a National Land Use and Planning Board that oversees national planning and development between regions and / or councils. It will strengthen the link between the preparation of public investments and the budget cycle by harmonizing local development plans, sectoral expenditure frameworks, the medium-term budgetary framework and the program budget of the State.
- Reorder the distribution of resources from tertiary hospitals to primary health care facilities.
- Reform the purchasing system for pharmaceutical and medical products.
- ☑ Directly allocate a budget to schools and medical institutions through a funding mechanism that takes into account their individual needs and incorporates performance incentives.

- ☑ Establish a performance-based funding mechanism (PBF) in all schools and public hospitals.
- ☑ Reform the career profile for teaching and medical staff, directly attached to regions or the federated States, and consolidate staff management policies by providing incentives to work in remote and / or hard-to-reach areas and strengthening the local control of absenteeism by mayors.
- ☑ Reform the civil service and assign some civil servants to the federated regions and councils;
- Undertake an efficient census of state personnel and consolidate the file of fictitious, deceased and absentee officials.
- ☑ Introduce a simplified pay declaration on forms and online for domestic, farm and short term workers.





cameroonian people: fair, credible and efficient.

To implement the necessary reforms for the economic development of our country, I propose to adjust the budget by eliminating unnecessary expenditure items and reducing public expenditure equitably.

Concerning the efficient functioning of the federation, I will ensure that each council has at least 1 billion FCFA for its running costs and social investments while each federated State or region will receive at least 30 billion to achieve the same goals. It goes without saying that the savings made by the administrative restructuring due to the change of the structure of the State will be entirely transferred to the new entities.

The change to a Federation will induce tax equalization and permit the redistribution of state revenue to council and regions or federated States. This equalization of the operating and investment budget, relating mainly to nonstate functions, will ensure the balance and equality of opportunity between the regions, taking into account the level of development, the social needs of the inhabitants, population growth, size and economic challenges of each region. The growth opportunities offered by these regions will also be taken into account and will be guaranteed by law.

I am aiming for a sustainable decrease in current public expenditure: up to CFAF 300 billion a year before the end of my seven-year term of office. This decrease takes into account the trend in spending and the operating expenses required for new social spending.

My program proposes the following annual budget savings:

- ✓ Abolition of the office of Prime Minister approximately CFAF 10 billion
- Abolition of the Senate about CFAF 15 billion
- Abolition of the Economic and Social Council around CFAF 1.5 billion
- ☑ Reduction of subsidies to public enterprises around FCFA 55 billion
- ☑ Reduction of subsidies to Public companies
- ☑ Reorganisation of the Trust Fund about CFAF 25 billion
- ✓ Reduction of the budget of the Presidency of the Republic about 25 billion **FCFA**
- ☑ Reduction of the line of expenditure known as «common expenses» about FCFA 100 billion
- ☑ Reduction of the expenditure line «interventions and investments» around FCFA 55 billion

- ☑ Reduction of the expenditure line «rehabilitation and restructuring» around FCFA 7.5 billion.
- ☑ Reduction of the expenditure line «contributions» around CFAF 4.5 billion.

This gives a total of FCFA 300 billion a year.

Additional savings that have not been specified due to fluctuating oil prices as well as obvious social considerations will be made on the state budget during the seven-year term, namely:

- ▼ The phasing out of the fuel subsidy at the pump.
- ▼ The imposition of a strict and competitive procurement price list for public orders at all levels and in all sectors.
- ☑ Reduction of tax expenditures to a minimum.
- A significant reduction in government's operating expenses by implementing federalism, reducing the size of government and minimizing unjustifiable spending.
- ▼ The effective establishment of the Deposit and Consignment Fund, which will generate income and provide savings used mainly for investments in social housing.
- ▼ The cancellation of many special plans, programs and projects that are costly but whose advantages are not visible.
- Fair and thoughtful budget and tax reforms will support an investment plan that will enable us to move toward an economy of success, competence and innovation.

The main thrusts of this financing plan include:

Education

We will invest an additional 200 billion FCFA per year in education commencing from our second year to finance our very ambitious program for education. We will also make significant budgetary gains with the proposed Education 2.0 program, which digitalizes our educational system and reorganizes the educational system to meet the needs of federalism.

Health & social security

Besides donations, the public health system currently costs the State FCFA 210 billion or 4.5% of the budget. Taking into account the reduction of current donations, the implementation of the Universal Health Insurance as well as the advantages of federalism, the transition to digital technology, a better control of the procurement order for medications and the promotion of the production of generic drugs in Cameroon, we plan to endow this sector with about 10% of the 400 billion budget.

The Universal Basic Health Insurance will cost approximately CFAF 25 billion a year at its inception and stabilize around CFAF 250 billion a year at the end of seven-year term, taking into account an increase in the premium of around 5% per annum to achieve optimal efficiency.

A healthy population will naturally be more productive and the arrangements I will make will also contribute to sustain socio-economic growth.

This sector will be fully funded by the State budget through a reorganization of budget expenditures.

Agriculture

To achieve the objectives of this program, Agriculture and rural development, budgetary appropriation will have to be increased to at least 10% of the state budget, that is, to more or less 450 billion francs cfa during my seven-year term of office. Today, if we put together the budget of the ministries in charge of rural development and all the related programs and projects, we will largely fulfill this objective by completely reorganizing the sector for more efficiency.

This sector will be fully funded by the State budget through a reorganization of budget expenditures.

Energy

The major hydroelectric projects will be financed mainly by BOT and PPP contracts. We will focus on the development of small hydropower systems as well as other renewable energies by the private sector and councils, through their own resources.

Major projects should thus offer an installed capacity of 3,000 MW by the end of my seven-year term, whereas small facilities should be of a minimum of 500 MW, but above all, they will help to increase the distribution of energy in rural areas through facilities not connected to the main networks.

Water

With regard to water, the consolidation of the sector will focus on the transfer of monopoly for harnessing and distribution competence to councils that can either do it themselves or sign agreements with Cameroonian companies only.

The State will set up a fund of FCFA 100 billion per year over 5 years for the distribution of potable water and treatment of wastewater as well as a national Authority to ensure the smooth running of the sector.

The major projects needed to ease access to potable water, especially in the north, will be financed by debt and innovative mechanisms through the development fund for potable water and wastewater treatment.

Urban transit

The major urban transit project in Cameroon will include one or more bus assembly factories created on a PPP financing model. I will encourage the production of natural liquefied gas buses that we can produce cheaply.

Subsidies necessary for the establishment and effective operation of this national system of urban mass transit will be provided by the State and the councils.

We expect an increasing grant as the system is implemented, but it will not exceed CFAF 100 billion per year. This grant will be paid directly to the councils that will manage urban mass transit companies.

The State will provide subsidy for the good operation of urban mass transit system.

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Air transport

The development of the aviation sector will be mainly promoted by the private sector with an initial restructuring of the sector by the State.

The implementation of this necessary infrastructure will be financed by BOT and PPP contracts, while the fleet and the systems will be financed mainly by the private sector through guarantees covered by a special aviation development fund with an initial amount of FCFA 100 billion and increased by 50 billion per year over 5 years.

The State will set up a special fund to guarantee financing of up to FCFA 100 billion which will be increase by 50 billion per year over 5 years and managed by the Authority in charge of the new Cameroonian sovereign wealth fund to be set up.

Railway

The new railway which will include major investments will initially require FCFA 3'800 billion of investments for the modernization of the current sections and the extension of the line to Kousseri.

These investments will be obtained mainly through debt and BOT / PPP approach.PP

Roads

The priority roads requiring urgent attention will cost about CFAF 1500 billion, taking into account the fact that some of these roads have already benefited from financing, but are not yet rehabilitated or built for various reasons. Considering the very important fact that I will considerably reduce the cost of building one kilometer of paved road to place it around the average in African, by setting up an effective and strict procurement price list, I will increase the km of built or rehabilitated roads by the amount of FCFA spent.

I will set up a National Road Agency that will effectively maintain our road network to significantly reduce the cost of rehabilitating and maintaining them. This agency will be financed by the current Road Fund.

Plan for digital revolution and the industry 4.0 plan

The digital revolution that I will undertake from the beginning of my term will be essentially financed by the private sector and, if necessary, by PPP / BOT funding.

This revolution will bring significant gains in terms of productivity and savings in spending and will be an essential vector, along with tourism and wood, of our economic growth.

As for the INDUSTRY 4.0, it shall be endowed with a budgetary appropriation of 50 billion francs cfa.

Youth employment

The plan for decent youth employment provides for an investment of 10 billion per year and per region as of the 2nd year of my term of office. This plan will be fully funded by a budget reorganization of up to 100 billion francs cfa a year.

The guarantee fund for youth entrepreneurship shall be endowed with 50 billion francs cfa a year. It will guarantee loans of up to 10,000,000 francs, repayable over five years, to 5,000 enterprises owned by youths and having at least three young shareholders and five employees from the start. This fund will derive its financing from budgetary reorganization during a five year period. Subsequently it shall self-finance itself.

These few commitments can be represented as follows (in billions):

- ☑ A budget reorganization: FCFA 960 / year
- ☑ A budgetary commitment: FCFA 600 / year
- ☑ Non-interest-bearing debt: FCFA 1′500
- ☑ Direct private investments in PPP or BOT: FCFA 7'500

These figures show the sustainability of this program and do not take into account budgetary savings and productivity gains accruing from our measures. These few commitments support these already initiated and the various programs and projects.

The special allocations to councils (at least 1 billion per council) and regions or States (min. 30 billion per region) that will come after the establishment of federalism and the budgetary adjustment that will result from it are not yet quantified.

The financing of the Universal National Service and the management of institutional changes related to this program will be budgeted after the first year of my seven-year term of office for a better understanding of the budgetary savings actually made...

My budgetary commitment

In order to get the country back on track with this deliberately ambitious program, I will maintain a responsible budget trajectory to keep the public deficit below 3% of GDP during my seven-year term of office, as required by CEMAC.

I owe Cameroonians the honesty and seriousness that requires me to use voluntarily prudent assumptions in line with the current budget framework. Our budget approach is fundamentally built around trust and responsibility.

I also pledge to ensure that Cameroon's debt will remains sustainable and below the CEMAC prudential bar throughout my seven-year term of office.

I will ensure that the philosophy of the program budget is spread to all branches of the State for national budgetary coherence.

I want to get Cameroon out of the game of mistrust and short-term savings by implementing 5 principles to make my reforms succeed :

- ☑ Visibility: A Programming Law will set the budgetary objectives of each sector over my seven-year term of office.
- **▼ Transparency:** All actions undertaken to reform our budget will be published and accessible to the public.
- ☑ Parliamentary Control: From now on the government will present
 a quarterly report on the budgetary implementation situation to
 _ Parliament.
 - *Incentives:* Ministries and public servants will benefit from a premium on the gains generated by the savings.
- Responsibility: Each minister will have economic objectives to achieve and those who do not achieve them will not be maintained in government.

Joshua OSIH

The Strength of diversity

24 STRONG MEASURES, FOR 24 MILLION DREAMS for Cameroon!

- ☑ Establish a Federation based on the current 10 Regions of Cameroon.
- ✓ Increase the minimum monthly wage (SMIC) to 160,000 FCFA over a 5 year period!
- Double the salary of civil servants over a 5 year period!
- ☑ Land reform: one family one land title!
- ▼ Prohibit the practice of paying rents in advance and regulate the landlord / tenant relationship!
- ✓ Implement a policy of index-tied incentives for civil servants in rural and remote areas of the country to reduce absenteeism and resignation rates.
- ▼ Free healthcare consultations and pre- and post-natal care
 until the age of 2 including for delivery by caesarean section.
- ✓ Introduce basic health insurance cover of up to FCFA 500,000 per household per year for a premium of FCFA 1'000 per person per month.
- ✓ Introduce school grants for children of underprivileged households and abolish school fees in State universities and training colleges.
- ☑ Ensure free and compulsory education until the end of the first cycle of secondary school.
- ▼ Regarding education programme 2.0: Build infrastructure and develop digital capacity to transform teaching and education.

- ☑ Order the removal of permanent road checks points.
- ☑ Recruit active vigilante committees (CoVi) in the northern part of the country into the police force.
- Establish a two-round election process for Presidential elections with a single ballot and a term of office of 5 years renewable once.
- ✓ Organise a national truth, reconciliation and reparation. conference as well as a programme of disarmament, demobilisation and integration.
- ☑ Relocate the headquarters of the Centre Region to another town in the Centre Region.
- ✓ Promote the relocation of some administrative and public services where they are most needed.
- ✓ Establish our monetary sovereignty.
- ▼ Reduce the number of central Government Ministries to a maximum of 20.
- Actively promote the Transagua project to supply the Lake Chad basin with water to regenerate the area, provide greater access to potable water for the populations and the development of agriculture.
- ☑ Implement a Universal National Youth Service.
- sub-Saharan African countries to co-organize the 2030 World Cup.



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